

MARKETER'S STATE OF MIND: BRIEF SNAP SHOT

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2

MARKET OUTLOOK

HOW THE PANDEMIC HAS AFFECTED THE MARKET AND WHAT IS NEXT?

we have conducted an expert's survey in Russia and EMEA to answer these questions





62% OF RUSSIAN CONSUMERS REDUCED SPENDING DURING LOCKDOWN



Europe, Middle East and Africa



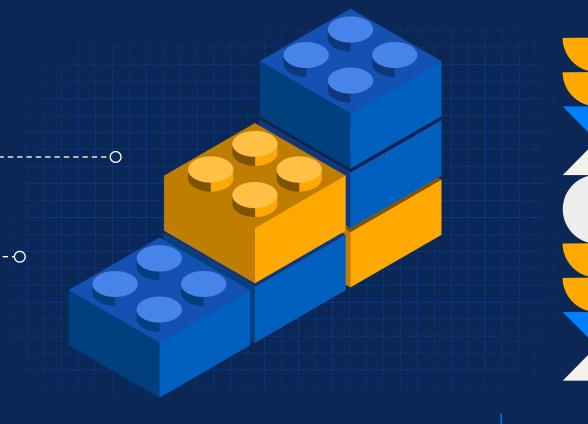
WHEN NORMAL WILL COME BACK?

ADVERTISING

Recovery

BUSINESS

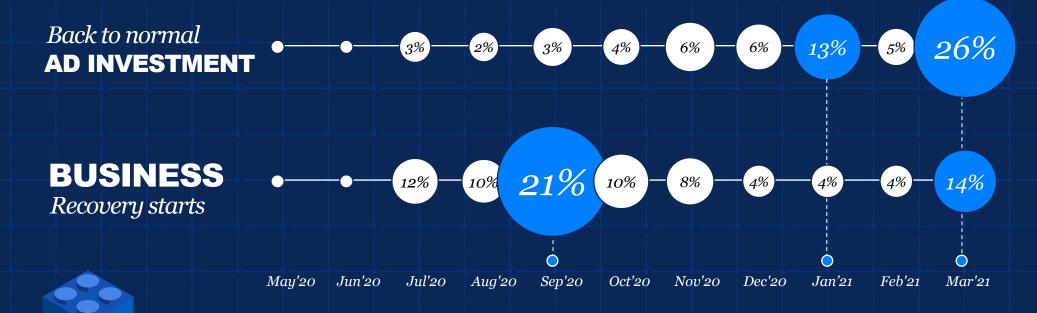
Recovery





WHEN NORMAL WILL COME BACK?

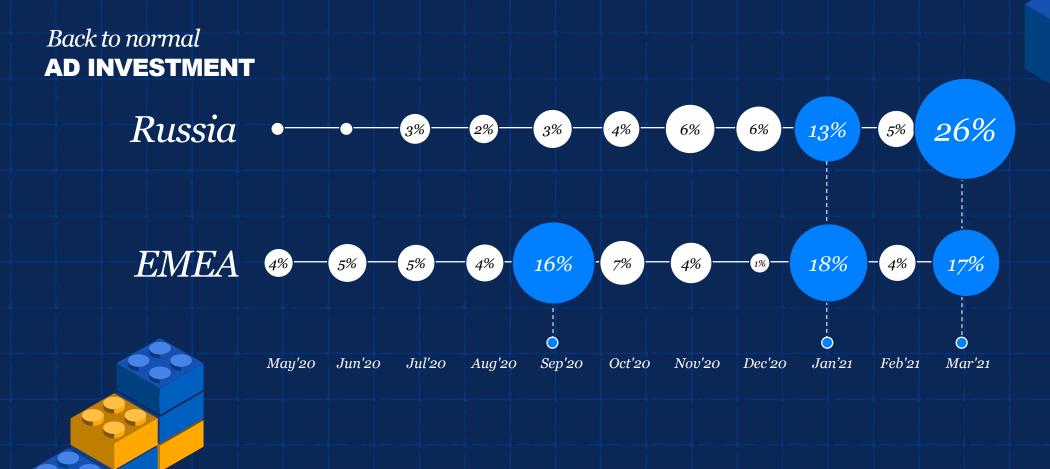
Q: When do you expect to hit the following recovery milestones?







MORE POSITIVE OUTLOOK IN EMEA, AS THEY STARTED WITH QUARANTINE EARLIER





39% OF MARKETERS PLAN TO COME BACK WITH USUAL AD INVESTMENTS LEVEL

Q: What volume of advertisement do you expect for your business during post-lockdown?

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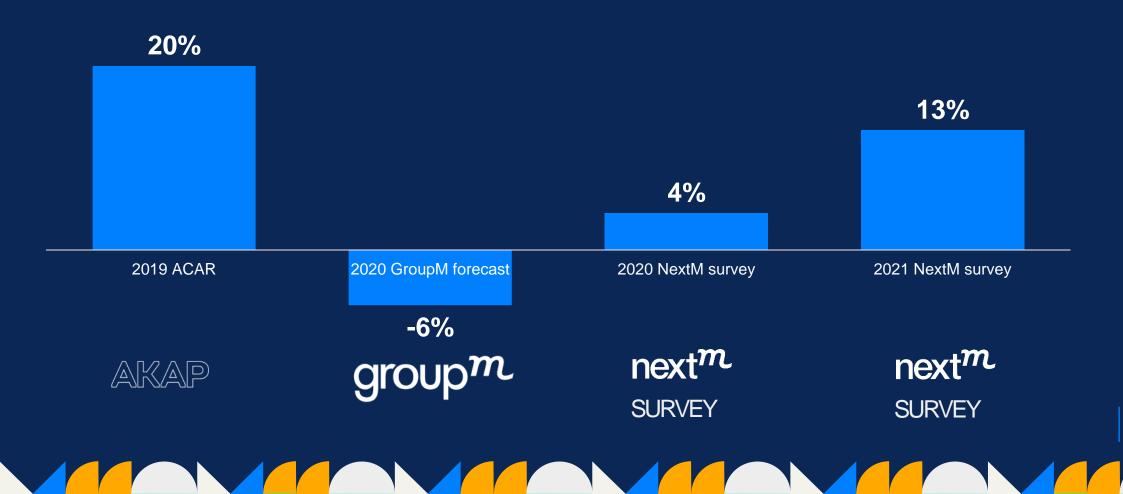


8

MARKET OUTLOOK

DIGITAL MARKET DYNAMICS FORECAST

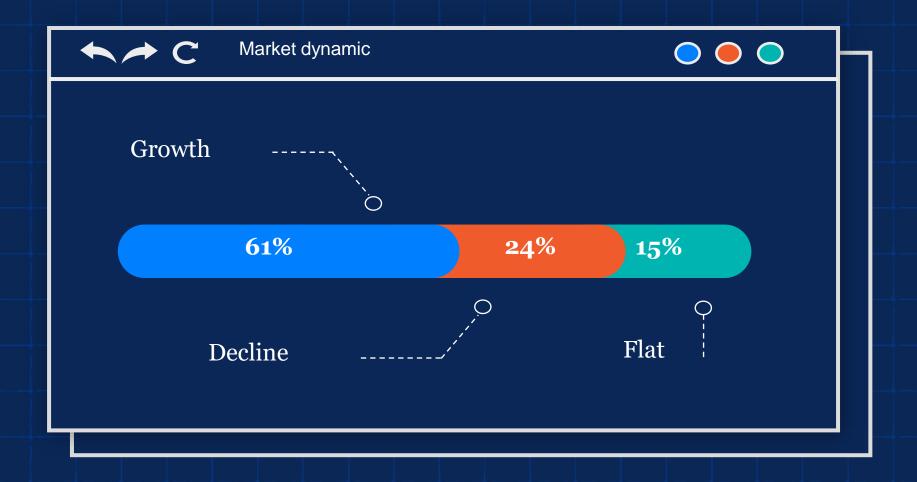
Q: What is your forecast of digital market advertisement?





POSITIVE OUTLOOK = HUNGRY FOR GROWTH

Q: What is your forecast of digital market advertisement in 2020?





SOURCES OF GROWTH IN POST-COVID REALITY

Q: What touchpoints and tools will grow in your media mix after lockdown ends?



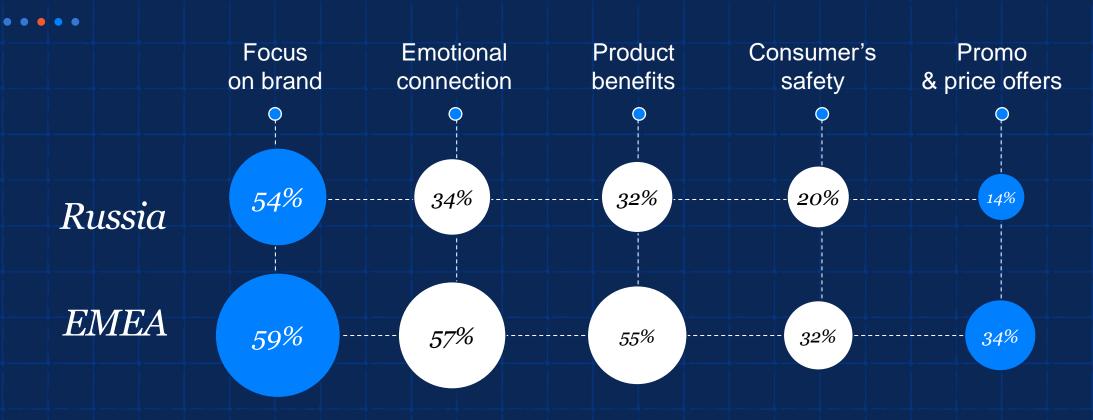
← ← C Touch points & too	Is (% Planned to increase)
e-Commerce Social Online Video Influencers Content Search Programmatic	IS (% Planned to increase) 61% 48% 41% 34% 32% 29% 27%
Research TV OOH TV Sponsorship Radio (incl. online) Print	23% 7% 5% 4% 0% 0%





BRAND **VS** PROMO

Q: What messages will be in main focus in your post-lockdown advertisement?











NEW WAYS OF WORKING

PERFECT TIME TO TEST&IMPROVE

Q: What new test & learn initiatives have your company tried in the last 3 months and have they been successful?



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NEW WAYS OF WORKING

REMOTE WORKING CHANGE OUR VIEW OF BUSINESS PROCESSES

Q: What percentage of employees does your company plan to keep working remotely after post-lockdown period?

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22% Employees will remain working remotely on average per company

63%

Plan to leave employees working remotely



WHAT ARE THE WAYS TO IMPROVE STRATEGIC CAPABILITIES OF YOUR BUSINESS?

Q: Which of the following do you plan to implement during post-lockdown?

C Already implemented/are being implemented		
Enhancing of data storage security	47%	
Active e-com development	36%	

C Planned in the company	
New tech developments to increase efficiency	37%
Changing a company's portfolio strategy	24%



WHAT ARE THE WAYS TO IMPROVE OPERATIONAL CAPABILITIES OF YOUR BUSINESS?

Q: Which of the following do you plan to implement during post-lockdown?

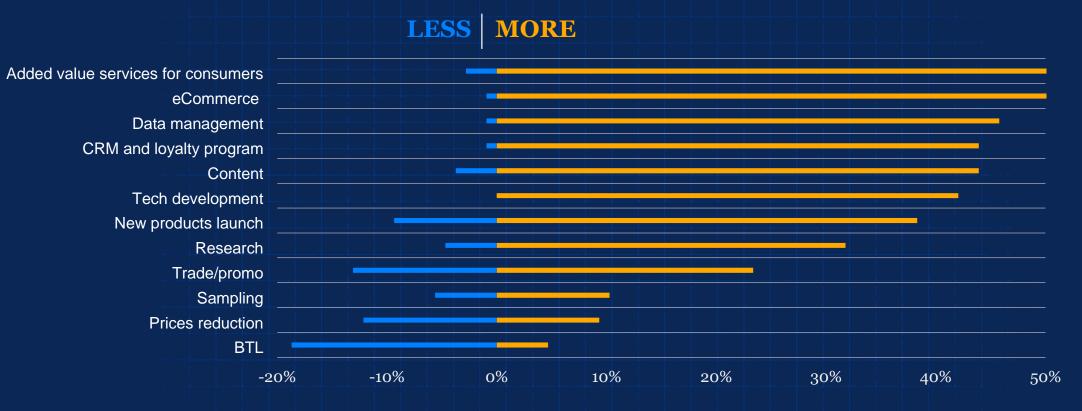
\leftarrow \rightarrow C Already implemented/are being implemented		
Automation of internal processes	66%	
Training/retraining of staff with new skills	32%	
Making work processes more flexible	26%	
Remote working and processes reorganization	26%	
Internal systems Integration and one-window service	26%	
Optimization of ineffective company functions	25%	

← C Planned in the company	
Optimization of ineffective company functions	34%
Training/retraining of staff with new skills	31%
Making work processes more flexible	29%
Remote working and processes reorganization	23%
Internal systems Integration and one-window service	21%
Automation of internal processes	19%



NEW APPROACHES: IMPROVEMENT OF PRODUCT & ITS VALUE

Q: What tools and approaches do you plan to use more or less during post-lockdown compared to the period it began?





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HAS YOUR VIEW ON AGENCY ROLE CHANGED IN CURRENT SITUATION?





STRATEGIC AND ANALYTICAL SUPPORT = NEW (OLD) IMPORTANT AGENCY ROLES



Q: During the crisis what do you see as the role of media agency?

- **01** Key negotiators with media partners
- **02** Strategic support
- **03** Analytical support
- **04** Help act faster when necessary
- **05** The role of the agency has gone beyond the media and more support in these areas as Content, Tech, Data, CRM are excepted



WHAT DO YOU EXPECT FROM THE MEDIA OWNERS?



Q: What do you expect the most from media owners during and after a crisis?

01 New efficiency-driven services and products

- **02** Readiness for rapid changes
- **03** Flexibility

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04 Prices reduction

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CONCLUSIONS

3 IMPORTANT CONCLUSIONS

FORECAST

Digital will be less impacted by the crisis than other channels. Moreover a new active users base has formed which may accelerate growth in the next years.

New Points of Growth: Ecommerce, Social, Video

NEW WOWs

Remote working, automation and technology implementation will drive business acceleration

NEW ROLE OF AGENCY

Agency is transforming into the strategic and analytical business partner providing executional excellence, tech and data capabilities

IN CONCLUSION...

THANK YOU!



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